

WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation

PERIOD: Y1: 01 Jan to 31 Dec 2019

Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources

Activities	FACE Form Activity No.	Quarterly Activities	TIME FRAME				Indicators	Annual Target	Implementing Partner	Planned Budget (USD) TOTAL
			Q1	Q2	Q3	Q4				
Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms										
Output indicators: 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs ; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system										
3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings	1. Strengthening res mobilization	Hire consultants and contractual skilled staff to support FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings	15,000	15,000	17,000	3,000	Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes	109	FONERWA	50,000
3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy	1. Strengthening res mobilization	Hire consultant to Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy	14,180	21,270	31,905	3,545			FONERWA	70,900
3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions	2. Communication strategy	Hire consultants and contractual skilled staff to improve communication and outreach services with particular support to quarterly call for proposal sessions	15,000	15,000	15,000	5,000	Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions	1) 20 2) 30 3) 50	FONERWA	50,000
3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation	1. Strengthening res mobilization	Hire consultants and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation	2,000	2,500	2,500	3,000	Percentage of new quality proposals approved for funding 1) public sector 2) private	1) 10% 2) 5% 3) 5%	FONERWA	10,000
3.5 Technical support to establish and maintain Integrated web-based platform for FONERWA (MIS, website)	3. Knowledge sharing	Hire consultants to Establish and maintain Integrated web-based platform for FONERWA (MIS, website)	20,000	19,000	8,000	3,000	% of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing	100	FONERWA	50,000
3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	3. Knowledge sharing	Hire consultants and contractual skilled staff to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions	3,000	3,000	2,000	2,000			FONERWA	10,000
3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders	3. Knowledge sharing	Organize workshop to share progress and achievements of the fund with stakeholders	5,000	3,000	1,000	1,000			FONERWA	10,000
3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status	4. Quality Assurance	Quality assurance and monitoring of FONERWA funded projects to improve the implementation status	7,000	7,000	6,000	5,000	% of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system	75%	FONERWA	25,000
Total Budget for Output 3			81,180	85,770	83,405	25,545				275,900
			29%	31%	30%	9%				
Project Management										
Project Management for FONERWA	1. administrative costs		1,500	1,500	1,500	1,500	FONERWA			6,000
Total Budget for Project Management			25%	25%	25%	25%				
GRAND TOTAL			82,680	87,270	84,905	27,045				

Approved by:

Date: 04/10/2019

Hubert RUZIBIZA
CHIEF EXECUTIVE OFFICER
FONERWA



Stephen Rodrigues
UNDP Resident Representative
UNDP Rwanda





NARRATIVE REPORT

QUARTERLY NARRATIVE PROGRESS REPORT

YEAR/QUARTER: 2019/Q3

Purpose: This report aims at assessing the achievements against the planned results during the quarter as well as risks and issues that could affect project implementation.

Project title:	Strengthening Capacities of the Environment and Natural Resources Sector for Green Economy Transformation.	
Project number:	00116279	
Project/UNDAP/CPD outcome:	The project is responding to the OUTCOME 2, which says that by 2023, Rwandan Institutions and communities are more equitably, productively and sustainably managing natural resources and addressing climate change and contribute to sustainable development goals	
NST priorities:	NST 1: Priority 7 which says that: Sustainable management of natural resources and Environment to transition Rwanda towards a Green Economy.	
SDGs:	The project is contributing to 7,9,11,13,15,17 SDGs	
Project start date:	01/10/2018	
Project end date:	30/06/2023	
Reporting period:	Narrative report from July 2019 to September 2019 July, 1 st – September 30 th , 2019	
Project budget (USD):	TRAC (core):	4,400,000USD
	Government of Rwanda (in kind):	250,000USD
	Other donors:	N/A
	Total project budget:	4,650,000USD

Results-based Reporting

Output 3: National and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms.

Results achieved and evidence (*Explain the achievements at the output level. Make sure to provide evidence, related data and how it was collected*):

There is no training that was conducted in quarter 3 (July-Sept 2019). However, a training is planned in November, targeting Civil Society Organization in proposal development to ensure they develop quality proposals to FONERWA. This training will aim to improve the quality of submitted proposals hence increasing their chances to be funded by FONERWA. Good project proposals have clear guidance indicating how the finances of the project will be managed. This training will be in line with the 10th Call for Proposals that will be targeting CSOs.

Completed activities that contributed to the above achievements (*Explain which activities took place and how they contributed to the achievement of the output. Photos or reports can be added as annex*):

3.1 Organise technical inputs from subject matter specialists, including support to FONERWA on project design, implementation and monitoring to strengthen resource mobilization and new financing mechanisms and trainings.

- A program is being developed between FONERWA and REMA (BIOFIN project) will be piloted in 2-3 districts which are prone to illegal environmental activities and its aim is to enforce environmental laws by supporting REMA to carry out inspections and develop a system to track the fines charged during inspections. This will help because it was hard to make a follow up with the fines charged.

3.2 Develop Five year domestic, bilateral and multi-lateral resource mobilisation strategy.

- Resource Mobilization Strategy consolidated report (sector pitches and funder mapping) was submitted by the Pegasys consulting firm, it was presented in the Climate finance thematic working group meeting in September.
- FONERWA has started engaging the identified international donors in the strategy with regards to what they are more interested in.
- Also as mentioned above, some moves have been made to ensure that domestic resources are mobilized.

3.3 Support FONERWA capacity for communication strategy development, communication and outreach services with particular support to quarterly call for proposal sessions.

- The communication expert consultant continued to provide communication support to the Environment and Natural Resources sector. The consultant supported the Ministry of Environment and FONERWA at national and international events focusing on environment and climate activities. The support includes the social media coverage, event's media coverage and developing content to produce communication documents including stories, speech and communication materials. The summary of key activities are as follows:
 - ✓ Supporting Social media coverage in international events.
 - ✓ Social media coverage for workshops and national events.
 - ✓ Developed documents including brief note, statement, speech, remarks and other communication materials for the Ministry of Environment and Rwanda Green Fund.

- ✓ Supporting managing social media tools including twitter, Facebook and website.
- ✓ Developing weekly Green Rwanda media review.
- We also hired consultants and contractual skilled staff to improve communication and outreach services with particular support to quarterly call for proposal sessions.

The Rwanda Green Fund (FONERWA) communications consultant travelled with the Rwanda delegation to New York, US for the United Nations General Assembly (UNGA) which had a strong focus on climate change this year's assembly included the UN Secretary-General's Climate Action Summit. A delegation from the Environment and Natural Resources Sector was led by Minister of Environment/ Dr. Vincent Biruta.

The Assembly took place from 17th -30th September 2019. The consultant supported the Rwanda delegation, which was led by the Prime Minister and the Minister of Environment. The support provided included managing the delegation schedule, speech writing and preparation of briefing papers, social media and photographic coverage and media management. The consultant also provided reporting services for the delegation's activities throughout the week.

3.4 Roll out the programmatic approach through TA support to sectors in proposal development and Resource Mobilisation

- We hired 2 consultants (one working on establishment of green bank in Rwanda, others were part of the team that on finalization of the Fund's resource mobilization strategy) and contractual skilled staff to support different sectors in proposal development and Resource Mobilisation whereby we recruited one project analysis specialist and two specialists in charge of resource mobilisation and climate finance.
- FONERWA staff have worked with ministries (MINADEF & MINEDU) and other institutions such as Rwanda Biomedical Center (RBC) to ensure submitted project proposals are in responding to national priority needs, are in FONERWA templates and are good quality project proposals.

3.5 Technical support to provide IT services

FONERWA is in the process to hire a firm to maintain the website, online application tools, Fund result management information system, and the online center of excellence. The firm will provide the following services:

- Supply and maintenance of Google apps email accounts.
- Manage the virtual server hosting FONERWA online system

The IT firm responsible for IT equipment has provided its services in this quarter.

- Maintenance of IT equipment
- FONERWA has purchased IT equipment to improve the security of its network and mechanism for backup system. It is expected to install server and backup system in the next quarter.

- Broad Band Corporation has continued to provide its internet services to FONERWA including Fibre optic Internet service, Management of firewall and 4G internet service.

3.6 Establish a system to integrate Knowledge Management within project cycle leveraging on the knowledge platform and best-practice exchange sessions

- The online center of excellence for knowledge sharing has been put in place and it promote knowledge sharing. The knowledge sharing and promoting learning has been integrated in Monitoring and Evaluation job description. It is remaining to integration Knowledge sharing actions into Monitoring and evaluation system.

3.7 Conduct annual review sessions, produce bi-annual reports and organize bi-annual portfolio review workshops to share progress and achievements of the fund with stakeholders

- An induction workshop was conducted in January for the implementing partners of the 9th Call for Proposal. We are planning to hold another workshop in November with aim to assess the progress of funded projects.

3.8 Quality assurance and monitoring of FONERWA funded projects to improve the implementing status;

One on one meetings and field visits were organized to access the project implementation status as looking at any challenges that may be hindering the project progress. Among the projects visited includes;

- Nyandungu Urban Wetland Eco Tourism Park (NUWEP); Due to the delays that were occurring in the project implementation, a high-level field visit was requested by FONERWA to agree on how the project implementation can be fast tracked. Both the minister of Environment and Infrastructures participated in the field visit the project site and a new catch up plan was established. Participants in the visit agreed that by June 2020 most of the activities will completed to ensure that CHOGM delegates can visit the project. The contractors also were requested to add in more coffee shops.
- A spot check field visit was also conducted on the Strengthening Meteo Rwanda's weather and Climate services to support development. Eleven sites were selected for field visits that includes the 3 Surface Synoptic stations, 1 Agro-meteorological Station, and 7 Automatic weather station. We have observed that some stations were equipped with automatic weather stations with additional traditional weather instruments. METEO has put staff in charge of station at different sites to carry out the data collection on daily basis and maintenance activities. METEO has also recruited volunteers to conduct basic site maintenance including cleaning the sites and rain gauge where there are automatic weather stations.
- A meeting was held between FONERWA and MINAGRI, RAB, NAEB, and METEO to discuss and address the project implementation challenges related to the

installation of 11 Agro Meteorological automatic weather stations that are not in line with METEO standard requirements. NAEB, MINAGRI & METEO will conduct field visits where the weather stations will be installed to see if it is necessary to have the 11 weather stations as compared to where METEO has installed and mapped the existing weather stations. The report will provide if it is necessary to have other weather stations installed or existing ones serve the project objective. NAEB will

Key challenges and risks, recommendations (*Identify challenges and risks and recommended solutions*):

Most of the challenges encountered are the delays in the procurement processes as they sometimes take longer than anticipated.	The tender committee to work on having tenders advertised in advance to allow enough time for the process.
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Lessons learned and/or good practices:

- FONERWA’s Climate Finance Specialist participated in the Salvador Climate Week which took place from August 19th to August 23rd. The Latin America and Caribbean Climate Week aimed to foster engagement between the public and private sector, cities and municipalities, academia and civil society with the common goal of addressing climate emergency, and provide a forum to discuss climate action and key vulnerabilities. The many events held offered key actors in the region the opportunity to learn and exchange knowledge and best practices, network, assess, jointly plan, and create new climate action initiatives. The following events and workshops were attended:
 - Carbon Pricing, Markets and Sustainable Development
 - Carbon Revenue Reports
 - Infrastructure, Cities and Global Action
 - Energy Transition
 - Long-term Strategies and Decarbonization
 - Markets and Carbon Pricing
 - NDC Financing and Green Bonds

- FONERWA’s Climate Finance Specialist, participated in the meeting which took place on 13th September at the Pace of Nations and was intended to influence implementation of climate-related programmes under the different international policy frameworks (Paris Agreement, Sustainable Development Goals, and Sendai Framework for Disaster Risk Reduction). Specifically, results will be fed into the Climate Summit, UNGA, COP25 and SDG Summit through experts invited to the workshop who are also engaged in these forums; and through ODI – BRACED / CPAN, UNEP and UNRISD communication channels and side-events organised at these events. The role of FONERWA representative in that meeting was to share experience and lessons learned, mostly on the role of the Rwanda Green Fund in building climate resilience for all in Rwanda and potential linkage to poverty reduction.

- FONERWA’s M & E specialist participated in the training workshop organized by COMESA has organized a training workshop on green finance through its regional climate change project with funding from the European Union under the Intra-African Caribbean and Pacific (ACP) Global Climate Change Alliance (GCCA)+ programme. The overall objective is to increase the resilience of the COMESA region

(and its Member States) to climate change and achieve the UN's sustainable development goals in particular Goal 13 "Take urgent action to combat climate change and its impacts" in order to reduce poverty and promote sustainable development. The overall objective of the capacity development workshop is to create awareness of existing funds and other resources for climate and green financing, and outline how these resources can be accessed effectively.

- FONERWA CEO, Climate Finance Specialist and Communication Consultant were part of a delegation from Rwanda that attended the 74th United Nations General Assembly in New York. With a strong focus on climate change this year's UNGA also included the UN Secretary-General's Climate Action Summit. A delegation from the Environment and Natural Resources Sector led by Minister Biruta went to New York for the General Assembly, Climate Action Summit and a number of other bilateral meetings and side events, including;
 - A bilateral meeting with DFID to discuss how DFID and a founding donor, can further its support to FONERWA, as the UK government doubles its financial commitment towards climate change mitigation and adaptation.
 - A Global Green Bank Roundtable where various countries and cities shared their experiences in setting up Green Banks, and sharing best practice and lessons learned. FONERWA presented its experience as a National Fund and its ongoing work with Coalition for Green Capital in the establishment of a Green Bank.
 - Rwanda and SE4ALL held a preview event at the United Nations for the 2020 SEforALL Forum which will be held in Rwanda. This will be a major event, at the start of the final decade to achieve SDG7, and will provide a global platform to mobilize resources, connect partners and showcase action to realize the promise of the sustainable energy revolution for everyone
 - The NDC Partnership Steering Committee meeting was held on the side-lines of the UN General Assembly and was dedicated to member engagement experience. Rwanda shared the nation's climate action objectives and lessons from working with the NDC Partnership.
 - The High-level Lab Endorsement Meeting Convened Lab Principals and Advisors to endorse the final designs of these six instruments presented this year. FONERWA sat on the technical committee.

LNOB & Gender: *(Share any achievements or lessons learnt, good practices on LNOB and gender equality and women's empowerment)*

FONERWA is a gender sensitive entity where by in terms of its staff, women account for more than 30% which is in line with constitution of Rwanda and other government policies.

The table below summarizes FONERWA's gender distribution.

Table: Civil Service Employment (Gender Distribution of Employment)				
Level	Total	Women	Men	Women as % of All Employees
Top Management (Permanent Secretary Level)	3	1	2	33%
Senior Management (Director General level)	2	0	2	0%
Director level	13	6	7	46%
Professional Staff	2	0	2	0%
Support staff (e.g. secretaries)	2	0	2	0%
TOTAL	22	7	15	32%

Overall Challenges, Recommendations and Lessons learnt

Raise any challenges that require attention, and lessons learnt / best practices that can be shared within the project and with other projects.

Results Framework Summary

Monitor the indicators by quarter and record relevant progress. Make sure to add the source of data.

Fonerwa Output indicators are 1) Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes; 2) Fund disbursement proportion [%] to 1) CSO, 2) Private sector, 3) public institutions; 3) Percentage of new quality proposals approved for funding 1) public sector 2) private sector 3) CSOs ; 4) % of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing; 5) % of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system

<u>Outcome / Output</u>	<u>Indicator</u>	<u>Baseline</u>	<u>Project target for Q1</u>	<u>Achievement Q1</u>	<u>Project target for Q2</u>	<u>Achievement Q2</u>	<u>Project target for Q3</u>	<u>Achievement Q3</u>
Output 3: national and local public institutions, CSOs, private sector technical capacities are strengthened to effectively and efficiently manage green growth financing mechanisms.								
Sub-Output 1: Effective management of green growth financing	Cumulative volume of finance [US\$ millions] mobilized through FONERWA for climate and environment purposes	<u>99</u>	<u>99</u>	<u>105</u>	<u>105</u>	<u>167</u>	<u>110</u>	<u>170.5</u>
Sub-Output 2: project management	Fund disbursement proportion [%1 to 1) CSO, 2) Private sector, 3) public institutions	<u>1) 6.3</u> <u>2) 4</u> <u>3) 84</u>	<u>1) 7</u> <u>2) 5</u> <u>3) 82</u>	<u>1) 8.9</u> <u>2) 6</u> <u>3) 84</u>	<u>1) 10</u> <u>2) 10</u> <u>3) 80</u>	<u>1) 10</u> <u>2) 10</u> <u>3) 80</u>	<u>1) 1</u> <u>2) 10</u> <u>3) 80</u>	<u>1) 10</u> <u>2) 10</u> <u>3) 80</u>
	Percentage of new quality proposals approved for funding	<u>N/A</u>	<u>1) 8%</u> <u>2) 3%</u> <u>3) 3%</u>	<u>8%</u> <u>3%</u> <u>3%</u>	<u>1) 8%</u> <u>2) 3%</u> <u>3) 3%</u>	<u>1) 8%</u> <u>2) 3%</u> <u>3) 3%</u>	<u>1) 8%</u> <u>2) 3%</u> <u>3) 3%</u>	<u>1) 8%</u> <u>2) 3%</u> <u>3) 3%</u>
	% of projects whose emerging lessons (both positive and negative) have been collated and disseminated by the FMT for knowledge sharing	<u>80</u>	<u>80</u>	<u>86%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>
	% of active projects reporting data of sufficient quality to satisfy FONERWA monitoring and evaluation system	<u>0%</u>	<u>50%</u>	<u>56%</u>	<u>60%</u>	<u>61%</u>	<u>66%</u>	<u>70%</u>

Financial Summary for Quarter one

Quarterly financial report					Annual financial summary			
	Q1 Budget allocation (frw)	Q1 Expenditure (frw)	Balance for QX1(frww)	Delivery rate for Q1 (%)	Notes	Annual Budget allocation (USD)	Annual expenditure by end of May 2019(USD)	Delivery rate at end of Q1 (%)
Output 3	80,493,241	70,086,206	10,407,035	87%	The funds were received late and this resulted into delays in implementation	275,900	81,180	29.4%
TOTAL	80,493,241	70,086,206	10,407,035	87%		275,900	81,180	29.4%

Financial Summary for quarter two

Quarterly financial report					Annual financial summary			
	Q2 Budget allocation (frw)	Q2 Expenditure (frw)	Balance for Q2(frww)	Delivery rate for Q2 (%)	Notes	Annual Budget allocation (USD)	Annual expenditure by end of June 2019(USD)	Delivery rate at end of Q2 (%)
Output 3	79,285,668	66,731,456.7	12,554,211.00	84%	The funds were received late and this resulted into delays in implementation	275,900	166,950	61%
TOTAL	79,285,668	66,731,456.7	12,554,211.00	84%		275,900	166,950	61%

Financial Summary for quarter three

Quarterly financial report					Annual financial summary			
	Q3 Budget allocation (frw)	Q3 Expenditure (frw)	Balance for Q3(frw)	Delivery rate for Q3 (%)	Notes <i>(Explain reason if there are differences between budget and expenditure)</i>	Annual Budget allocation (USD)	Annual expenditure by end of September 2019(USD)	Delivery rate at end of Q3 (%)
Output 3	77,688,075	76,804,567	883,508	99%	The funds were received late and this resulted into delays in implementation	275,900	251,370	91%
TOTAL	77,688,075	76,804,567	883,508	99%		275,900	251,370	91%

Next Quarter Work Plan (QWP)

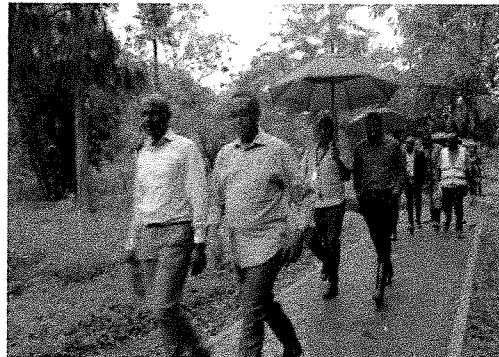
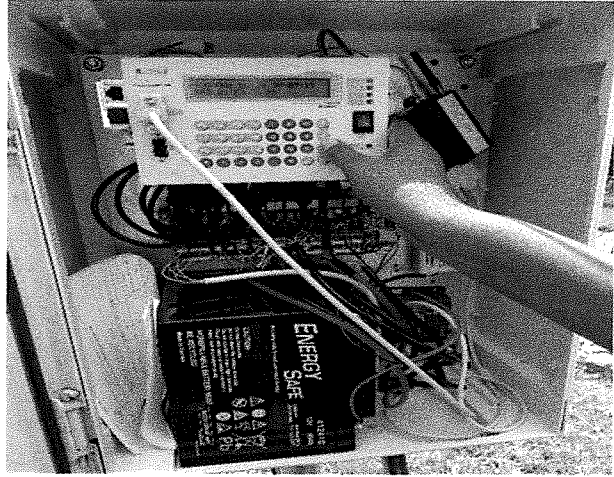
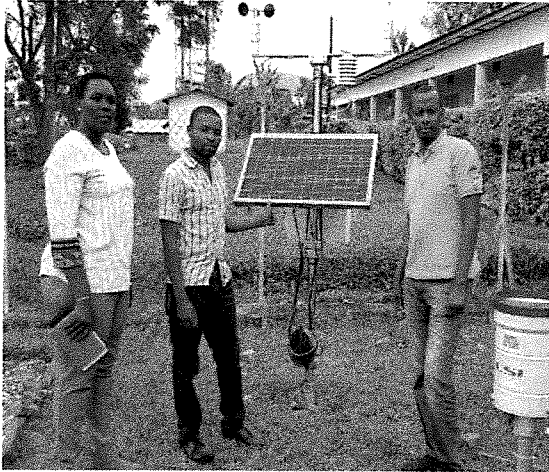
Provide a quarterly work plan including M&E and communication activities. If the work plan is created in excel sheet, please attach it to this reporting form.

WORK PLAN FOR: Strengthening Capacities of the Environment and Natural Resources (ENR) Sector for Green Economy Transformation										
PERIOD: Y1: 01 Jan to 31 Dec 2019										
Output 1: ENR sector capacities enhanced to optimize and scale-up sustainable and climate resilient management of natural capital resources										
Activities	FACE Form Activity No.	Quarterly Activities	TIME FRAME				Indicators	Annual Target	Implementing Partner	Planned Budget (USD)
			Q1	Q2	Q3	Q4				TOTAL
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Total Budget for Output 3			81,180	85,770	83,405	25,545				275,900
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Total Budget for Project Management			25%	25%	25%	25%				
GRAND TOTAL			82,680	87,270	84,905	27,045				

List of Annexes

Below are potential contents that can be annexed to the report (optional but recommended to have at least one annex).

a) Photos of showing monitoring activities of Fonerwa Team in conducted in Gakenke site



b) Minister of Environment, Minister of Infrastructures, CEO FONERWA and Director General of REMA visiting Nyandungu Urban Wetland Eco Tourism Park (NUWEP).



Rwanda Delegation to the 74th United Nations General Assembly, New York.

c) Links to articles and events that took place in this reporting period

<https://www.flickr.com/photos>

<https://www.fonerwa.org>

Other information to be reported on Coalition for Green Capital (CGC)

The Rwanda Green Fund (FONERWA) and the Coalition for Green Capital (CGC) have started to work together to develop a new fund to expand Rwanda's climate finance capacity. The fund will be designed to complement existing programs available through FONERWA, with a unique and specific focus on unlocking and expanding private investment in Rwanda's green sectors. For this reason, the fund is referred to as a Catalytic Green Investment Fund. The catalytic approach uses public investment to attract private investment, by reducing risk and addressing other market barriers.

The Rwanda office of the United Nations Development Programme (UNDP) is supporting this effort, and has awarded the contract to CGC through FONERWA. Interest in climate finance solutions is growing throughout Africa, and with this project, Rwanda offers a model relevant to other African countries.

Remarks by Hubert Ruzibiza, CEO of the Rwanda Green Fund in June 2019 "We are delighted to be working with the Coalition for Green Capital to develop the Catalytic Green Investment Fund, which will boost private sector investment in Rwanda's green economy. This new mechanism joins a number of financial tools developed by the Rwanda Green Fund to advance green growth and we are confident it will support Rwanda in becoming a developed and low carbon nation,"

CGC has a proven track record of planning and implementing similar funds. Last year, CGC partnered with the Development Bank of Southern Africa to launch a new Climate Finance Facility, which included the first-ever Green Climate Fund loan to an institution based on the Green Bank model. In the United States, these funds are commonly referred to as Green Banks, and on average have more than tripled the impact of each dollar of public investment.


To lead the project, CGC has hired Ms. Sidonie Gwet, who is based in Kigali and brings extensive experience in the banking industries of Central Africa, West Africa, and Europe. Her work will include engagement with local stakeholders and experts to design the structure of the fund, identify major market barriers, and characterize a projected project pipeline and the most promising sectors for investment.

Sidonie Gwet, Rwanda Project Lead at CGC, said: "Developing and implementing a fund of this nature requires an in-depth understanding of the local market. I expect to work closely with local market participants to arrive at a design that will be effective at mobilizing the full power of relevant private investors."

Jeff Schub, Executive Director at CGC, said: "Massive mobilization of capital will be needed to address the challenges of global climate change. CGC is inspired by Rwanda's leadership and excited to be working with FONERWA to develop innovative financial frameworks for climate investment."

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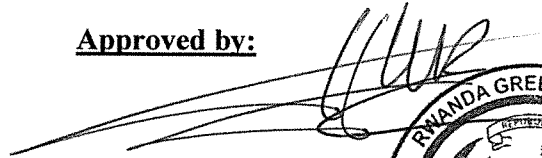
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